



## PBCS Upgrade

For a leading global cruise line company



Royal Caribbean International (RCI), also known by its former name Royal Caribbean Cruise Line, is a cruise line brand founded in Norway and based in Miami, Florida, United States.

It was founded in 1968 in Norway and has been organised as a wholly owned subsidiary of Royal Caribbean Cruises Ltd. since 1997.

It is one of the largest cruise lines in the world; in 2018, Royal Caribbean International controlled 19.2% of the worldwide cruise market by passengers and 14.0% by revenue. It also operates many of the world's largest ships; as of May 2018, the line operates twenty-five ships, including the four largest ships in the world, and has five additional ships on order..

## The Challenge

The Absolute EPM team were responsible for the original implementation of Hyperion Planning at Royal Caribbean International using best practices that are an integral part of any Absolute EPM implementation methodology. The delivered solution was a fully integrated Financial Planning solution that was a low maintenance solution

Royal Caribbean International were looking to upgrade their 'On-Premises' application and instead looked at the option to move to the new Oracle SaaS solution PBCS.

With the help of Absolute EPM they decided on starting with migrating their 'On-Premises' Hyperion Planning application, running on version 11.1.2.4 to the SaaS equivalent PBCS..

# The Solution

On discussion with Royal Caribbean International, it was agreed that the objective of the project will be to migrate the application from Hyperion Planning to PBCS.

The Application Administrator at Royal Caribbean wanted to play a heavy role in the migration process, and therefore Absolute EPM offered them a mixed delivery model, whereby Absolute EPM would carry out the core application migration and then support Royal Caribbean with testing, training and data migration.

The migration process included the following;

- Migration of core Planning model (Expense and Revenue planning, as well as monthly variance bridge reporting) – From On Premise 11.1.2.4 to Oracle PBCS
- Migration of Calculation Manager rules
- Migration of Financial Reports
- Migration of Security groups and provisioning
- Creation of data integration process using Data Management rules
- Assist with Data Migration
- Fully regression testing
- Assisting UAT
- Delivered Hyperion Planning to PBCS conversion training to Administrator

## Key Points

By leveraging the vast experience Absolute EPM have in both On Premises and SaaS, were able to migrate core model in 1 day

Royal Caribbean Administrator was able to play a key role which reduced overall effort to < 10 days